



SCOA

Integrated Consultative
Forum (ICF)

18 & 19 September 2014

Cape Town

FUJITSU

■ FUJITSU's SCOA Pilot Sites

- City of uMhlatuze – KZN (ProMIS)
- Bergrivier Municipality – WC (ProMIS)
- Richmond Local Municipality – KZN (Abakus)

■ Inclusion & Involvement of

- National & Provincial Treasuries
- Non-piloting Fujitsu customers

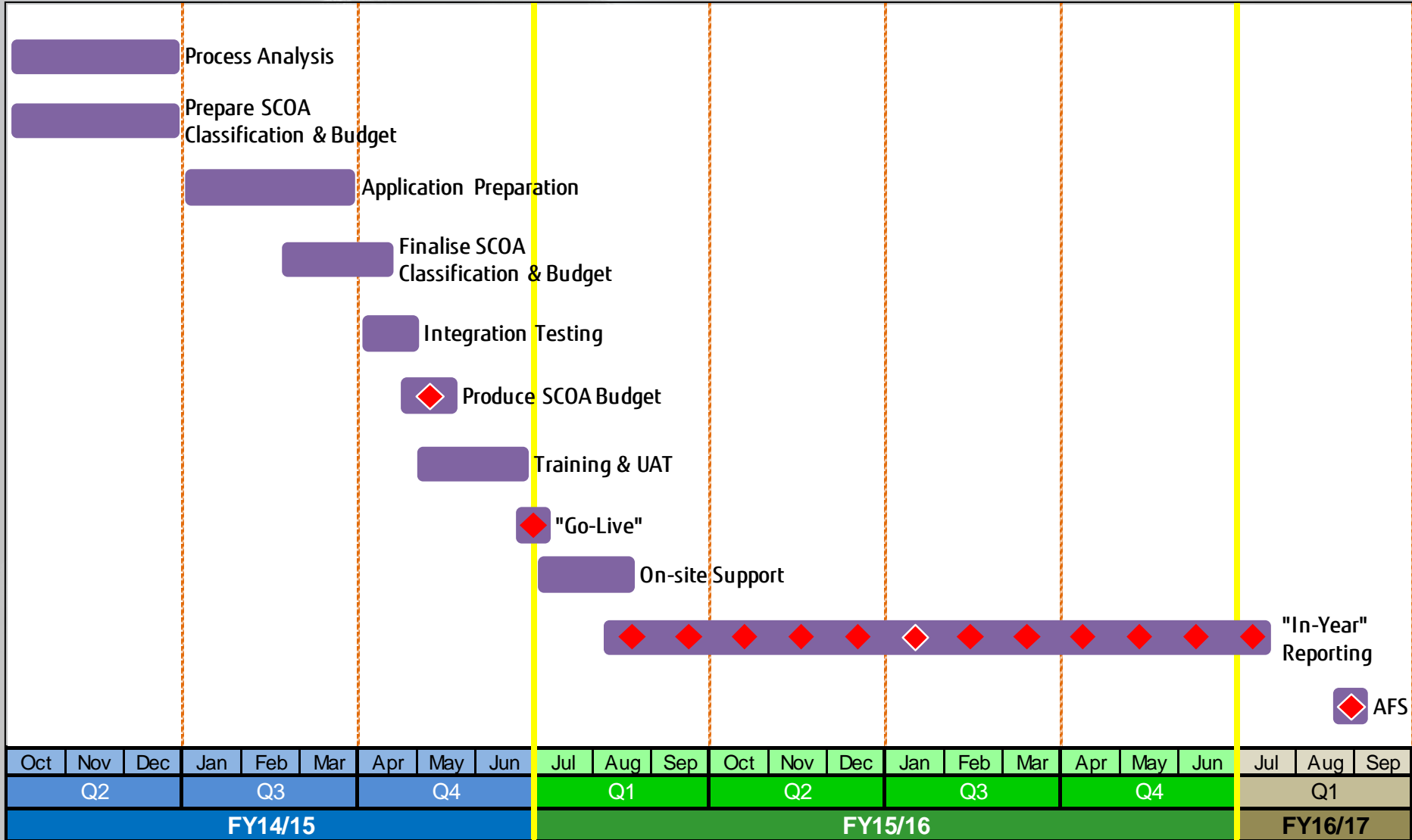


In today's IT the difference is made by people and partnerships.

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Piloting Project Plan

■ Macro Level Project Plan



■ Challenges & Inhibiting Factors

Pilot Sites Specific Factors

Decision making could not commence prior to Publication of Regulations.

Insufficient time to go through comprehensive SCM process so as to comply with Go Live date of 1/07/2015, therefore by pure default NT needs to endorse.

Insufficient time to properly tender for "due diligence" consultancy on work to be performed on behalf of Municipalities.

The absence of a generic tool to link current vote structures to new SCOA structure, carries the risk of Municipalities & Service Providers making incorrect choices, especially where functional skills are lacking.

General Factors

Factors

- "Method" of SCOA Classification
- Municipal Capacity: Existing Workload & SCOA Pilot efforts
- Certain aspects/requirements of SCOA remain unclear e.g. Treatment of Historical Data
- Varying expectations & interpretations from different Stakeholders

Remedial Measures

- FJ development of SCOA Classification "Method"
- Spread of municipal efforts in line with capabilities
- Establishment of SCOA User-group (Pilot Sites)
- Clarifications from NT to be communicated – not necessarily linked to ICF dates
- Alignment between various Stakeholders (excl. SP's & Pilot Municipalities)

■ Municipal Pilot Involvement & Readiness

1. Positive & extremely co-operative
2. Open and honest discussions
3. Key vacancies exist in some instances
4. Generally capacity is deemed sufficient, with one/two exceptions
 - *Points 3 & 4 to be discussed with relevant PT & NT in separate forum*

■ Related to High Level Project Plan

General Risks	Mitigation
<ul style="list-style-type: none">• Capacity of NT<ul style="list-style-type: none">• <i>Introduction of said additional capacity may lead to confusion between Stakeholders</i>	<ul style="list-style-type: none">• NT in process of creating additional capacity in each Province<ul style="list-style-type: none">• <i>Clear mandates and protocol to be communicated by NT</i>
<ul style="list-style-type: none">• Various Stakeholders within Provinces & PT's	<ul style="list-style-type: none">• Agreement of SPOC between Pilot Sites & PT's
<ul style="list-style-type: none">• Dependency on "Key Staff" within Pilot Municipalities	<ul style="list-style-type: none">• Ongoing actions as per PM Methodology• Specific mitigation actions on a "case by case basis"
<ul style="list-style-type: none">• Inability to adequately address capacity constraints at Municipal level<ul style="list-style-type: none">• <i>Limited Project Management & ICT skills</i>	<ul style="list-style-type: none">• Awareness by NT – Consideration of "augmentation models/mechanisms" to address these capacity constraints
<ul style="list-style-type: none">• Lack of clear definition of "SCOA Compliance" i.e. Exhaustive list of Acceptance Criteria	<ul style="list-style-type: none">• Provision of such Acceptance Criteria by NT

- Expectations from NT SCOA Team and PT's
 - Alignment of expectations and understanding of SCOA outcomes
 - Including operational matters
 - Clear and continuous communications
 - Attendance of Steering Committee Meetings with Pilot Sites
 - Appreciation of constraints within Pilot Sites & SP's


- User groups held to date
 - 14 – 16 May 2014
 - 15 – 19 Sept 2014
 - Planned – November 2014
- Involvement of non-piloting municipalities
 - Continuous sessions with non-piloting municipalities – Regional based
- NT SCOA Project Team and PT's invited
 - Yes
- Aspects of SCOA communicated to User group
 - Most recent communication and developments
- Number of municipalities and officials in attendance
 - 90%+ of Customers in attendance of either User group / Additional sessions
 - Seniority of representation varies between Senior Accountants and CFO's
- General response from non-piloting municipalities
 - Eagerness to “get started”
 - Awaiting further official communication from NT i.e. follow up on Circular 57

- Municipal accountability cycle – Matters of importance
 - No feedback

- Matters raised with NT SCOA Project Team
 - Bad Debt Written-off/Impairment (GRAP 104)

- Data / SQL Update
 - No feedback

- Do not treat SCOA Pilots as isolated Projects
 - Wider municipal community has invaluable inputs
- Understand and/or clarify expectations of ALL Stakeholders
 - Alignment of all Stakeholders, including clarification of Roles & Responsibilities, in order to achieve the common goal
- Communication & Transparency
 - Reduction in uncertainties pertaining to all aspects of SCOA Pilot Projects
 - Non-piloting municipalities require clarity wrt “Way Forward”
- Keep in mind “The Big Picture”
 - All Stakeholders to continue asking the question: *“What are we trying to achieve through SCOA?”*
- The success of SCOA will require “Going the Extra Mile”



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